# CSI School Governing Board Training

*April 2022* 





# We believe that behind every successful charter school is a high-performing governing board.

THANK YOU for committing your time, energy, and expertise to a CSI charter school!



### Agenda







SCHOOL LEADER EVALUATIONS



LOOKING AHEAD



**RESOURCES** 



## Updates



### CSI Leadership Team



**Dr. Terry Croy Lewis Executive Director** 



**Janet Dinnen** Chief of Staff



**Andi Denton Director of Finance** & Operations



**Ryan Marks** Director of Evaluation, Director of Student Accountability, & School Improvement



Clare Vickland Services & Professional Learning



### CSI School Support Liaison



John Brendza
School Support Liaison
JohnBrendza@csi.state.co.us



#### **CSI** Board of Directors





**BRENDA BAUTSCH** DICKHONER



**KENNY SMITH** 



NICHOLAS MARTINEZ



**ERIC LERUM** PM COMMITTEE



LUKE RAGLAND



TAMARA OLSON



JILL ANSCHUTZ **BOARD CHAIR** 



MARIBEL OBREQUE



TOM BRINEGAR **FINANCE COMMITTEE** 

#### **Board Member Appointment**

- Appointments by the Governor or Commissioner of Education
- Appointed for 3-year terms (up to 2 terms)
- Must meet criteria set forth in statute

Committee Meetings are held on the second Tuesday of the month, and regularly scheduled Board meetings are held on the third Tuesday of each month. Visit the CSI BoardDocs page for more information.



#### Our Mission

Our mission is to foster highquality public school options for all students.



### CSI Portfolio By The Numbers

Schools
Serving 25 students to 2,000 students

Students
From preschool through 12th grade

Towns & Cities
From Towaoc to Fort Collins,
Fruita to Aurora

Education Models
From Classical to Montessori, Early
College to Alternative Education
Campuses

School Districts
Located with districts with and without exclusive chartering authority

6%

**Enrollment Growth** 

Unique programming options from homeschool enrichment to online



### Legislative Updates

#### CSI Mill Levy Override Equalization (MLOE) Fund

\$10M in Governor's Budget → \$7M allocated by JBC

#### Transition Back to Standard K-12 Accountability

 Provides guidelines for resuming state accountability and considerations in response to the last two years.

#### Special Education Services in Charter Schools

 This bill would give charters a choice in its Administrative Unit for the provision and oversight of special education services

#### SB22-127 Special Education Funding

- This bill would increase funding for special education by \$93M next year and then by inflation in years following:
  - Tier A funding would increase from \$1,250 to \$1,750
  - Tier B funding would increase to at least \$5,088 next year (from \$3,392 currently)

<u>Colorado League of Charter Schools – Legislative Updates</u>



### School Leader Evaluations

# Poll Questions

# Why School Leader Evaluations?

#### Oversight and Accountability

 Important tool for oversight of school performance and accountability for the school leader

#### Communication

 Facilitates a conversation between the school board and the school leader to recognize strengths, identify areas of growth, and provide support and professional development to the leader

## Legal Requirements

- Annual review of school leaders is required by law C.R.S. 22-9-106 and 1 CCR 301-87
- While charters oftentimes waive this law, all have replacement plans describing how they plan to meet the intent of the law
  - Schools typically seek flexibility in determining performance standards, weightings of criteria, and the evaluation tool



#### **Timelines**

- Statute requires an annual evaluation process
- Best practice encourages regular and ongoing feedback loops throughout the year





## **CSI Support & Monitoring**

#### **Support**

View more resources in the Legal & Policy Library.

School Board Governance Library

CSI places significant emphasis on the value of strong and effective school governing boards. To this end, CSI strives to provide governing boards with tools and resources to assist them in meeting board member expectations.				
Q.s	arch School Board Governance Library	Search		
		Search		
raining for CSI School Board N	Members			
Orientation for New Board	Upcoming CSI School Board	Supports for Governing Boards		
Members	Trainings			
	,			
	,			
Members  ubscribe to the CSI Board Quarterly  oard Resources	,			
ubscribe to the CSI Board Quarterly	,	Strategic Planning		

#### Monitoring

Schools will submit evidence of completed school leader evaluations through the annual Organizational Submissions process

https://resources.csi.state.co.us/school-board-governance-library/



## Looking Ahead



## **Budget Considerations**

Revenue	Expenditures	Investments
<ul> <li>Enrollment</li> <li>PPR changes</li> <li>SpEd increase</li> <li>Grant funding</li> </ul>	<ul> <li>Increase in staff compensation and recruitment</li> <li>Programs and requirements</li> <li>Special Ed – GF \$</li> </ul>	<ul> <li>Recruiting/ Marketing</li> <li>Board Training/Retreat</li> <li>Student transportation</li> <li>Professional Development</li> </ul>



## Long Term Planning

#### School

- ESSER Funds
- Enrollment trends
- Facility costs
- Leadership & staff transitions
- Board Leadership
- Universal PreK
- Community responsiveness
- New programming

#### External Factors

- Neighborhood demographics
- State enrollment trends
- New schools
- State Funding vs Local Funding
- Local School District Board – position on charters, future Mill Levy Override and Bond elections



#### 22-23 School Budget Requirements

Board-approved school budgets are due to CSI on June 30th.

- Budgets must include all statutory requirements and be submitted along with a signed appropriation resolution.
  - State budgeted funded pupil count (FPC)
  - Detail revenues, expenditures and break out required reserves.
  - Disclose what portion of current fund balance will be used during the year.
  - Public notice of proposed budget within 10 days of submission.
  - Meet all Uniform Budget requirements.
- CSI online resources: <a href="https://resources.csi.state.co.us/budget-process/">https://resources.csi.state.co.us/budget-process/</a>
- CDE Financial Policies and Procedures: <a href="https://www.cde.state.co.us/cdefinance/fpphandbookfy20-21">https://www.cde.state.co.us/cdefinance/fpphandbookfy20-21</a>



# School Finance Training Opportunities

CSI Financial
 Oversight training
 module

- Colorado Association of School Business Officials (CASBO) Annual Conference
- May 4-6, 2022 | Colorado Springs
- Pre-conference session "School Finance 101 and Beyond"

Registration Now Open



## Strategic Planning

School boards should be engaging in strategic planning.



Comprehensive understanding of the current status of the school academically, financially, operationally and culturally

Clear vision for where it would like the school to be in the future



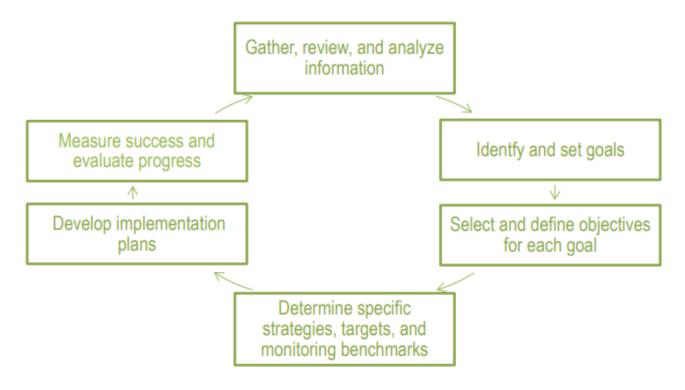
### Strategic Plan Goals

The main goal is to improve organizational effectiveness by utilizing a systemic approach to monitoring actions and results and making adjustments when necessary.

- The strategic plan may include 3-5 major goals
  - Include finance, student performance (academics), and operations.
  - The remaining two goals should focus on specific areas the board identifies as critical to the school fulfilling its mission.



## Strategic Planning



- Strategic Planning Guide for Charter School Boards
- CLCS offers Strategic Planning & Facilitation Support

#### **Board Retreat**

## School boards should be planning for a board retreat.

- Plan now (if not already planned)
- Full day usually weekends, location?
- Consider the needs of your school leader when scheduling your retreat:
  - When does school begin?
  - Think of the professional development schedule that occurs before school starts.
  - What are the expectations for the Head of School for the retreat?
  - Are you going to include other staff who are part of the leadership team?



### Possible Retreat Topics

- Strategic plan
- Governing board needs assessment
- School leader evaluation process
- Impact on recruiting qualified board candidates
- Alignment with feedback from annual surveys/SWOT etc.
- Effective governance practices
- Separating what is board work and what is staff work and avoiding boards tendencies to micromanage daily operations

- Preparing for charter renewal processes
- Keeping the board focused on school achievement, operational effectiveness and financial results
- Understanding the State's Accountability System and CARS
- Review of the most recent school year – accomplishments and areas for improvement
- Review foundational documents
- Policy review/development



# School Leadership Development Opportunities

Administrator
 Mentoring Cohort
 (AMC) and
 Induction Programs
 for new and aspiring
 charter school
 administrators

#### CSI Cohorts

- Year 1 Cohort
- Continuous
   Improvement
   Collaborative



## Annual Nondiscrimination Training

- State Rule requires that charter schools conduct annual training on nondiscrimination laws to employees and board members
- 25-minute webinar developed by Education Board Partners for CDE Schools of Choice Unit
- Accessible for free on CSI, CDE, and League websites
  - To receive credit/confirmation, access through the League: www.coloradoleague.org/alltrainings

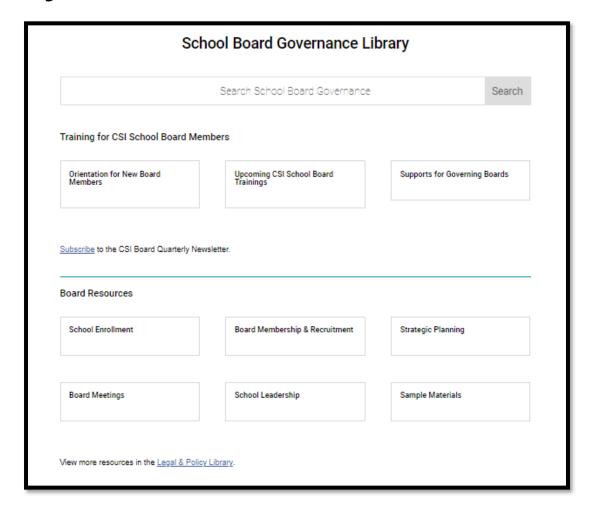


# CSI Governing Board Supports

**Resources & Training** 



# CSI Governance Resource Library



https://resources.csi.state.co.us/school-board-governance-library/



# CSI Orientation Modules for School Board Members







CSI SCHOOL ACCOUNTABILITY UNDERSTANDING THE CSI-SCHOOL CHARTER CONTRACT CSI COMPLIANCE MONITORING



CSI FINANCIAL OVERSIGHT



CSI SPECIAL POPULATIONS OVERSIGHT

#### School Board To Do List

- 1. CONTINUE ONGOING LEADER REVIEW/FEEDBACK School Leader Evaluation Toolkit
- 2. CONSIDER STRATEGIC PLANNING & RETREAT NEXT STEPS

## Poll – May Training Topic



### Thank You!